CICAD EXECUTIVE SECRETARIAT

WORK PLAN 2013

AMBASSADOR PAUL E. SIMONS, EXECUTIVE SECRETARY, CICAD
Introduction

- Under Objective 7c of the Plan of Action 2011-2015, the Executive Secretariat is tasked with presenting on an annual basis a Work Plan at the spring meeting of the CICAD commission.

- The Work Plan is to be prepared in accordance with the objectives and actions of the Hemispheric Drug Strategy and Plan of Action.

- The Work Plan is also to be presented in accordance with articles 19 and 29 of the CICAD Statute.

Statutory Obligations (Art 19)

- The functions of the Commission shall be...
  - To consider and approve the programs to be executed by the Executive Secretariat.
  - To study the reports, plans and annual works programs presented to it by the Executive Secretary.
  - To give assignments to the Executive Secretary that are consistent with the latter’s mandates.
Statutory Obligations (Art 29)

- The Executive Secretary shall...
  - Prepare the programs to be executed by the Executive Secretariat.
  - Submit reports to the Commission on the activities of the Executive Secretariat.
  - Serve as Secretary of the Commission during its sessions.
  - Perform the technical and administrative that the Commission entrusts.

Hemispheric Drug Strategy 2010
Paragraph 7

- “CICAD is the competent regional forum to follow up on the implementation of this Strategy”.
- “Its Executive Secretariat will execute programs and actions in support of this Strategy as requested by the Commission, in coordination, if necessary with other specialized organizations.”
Executive Secretariat – Key Activities 2013

I. Support for CICAD Commission

II. Support for Expert Groups

III. Support for Multilateral Evaluation Mechanism

IV. Support for Member States through Inter-American Drugs Observatory

V. Programs to support member countries as they implement MEM, National and Hemispheric Drug Control strategies.

VI. The Drug Report.

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I. Support for CICAD Commission

-- Two Commission meetings per year

* Speakers
* Agenda
* Translation
* Logistical arrangements
* Documents and presentations
* Reports:
  * Annual Report to the General Assembly
  * Regular Session Meeting Reports
  * Execution of Work Plan 2012
  * Work Plan 2013
I. Support for CICAD Commission (cont.)

- Communications with Commission and Permanent Representatives:
  - Email updates
  - Quarterly briefings
- Orientation for new country representatives (in the Missions and in countries) on CICAD, its Executive Secretariat, and its procedures.

II. Support for Expert Groups

Meetings of four Expert groups:
- Demand Reduction
- Chemical Substances and Pharmaceutical Products
- Maritime Narcotrafficking
- Control of Money Laundering
II. Support for Expert Groups (cont.)

Coordination of:
• Agenda with Chair and Vice-chair.
• Logistical arrangements in headquarters and host countries.
• Translation and distribution of reports, documents and requests created before, during and after the meeting.
• Financial assistance to countries.
• Assistance to the Chair in the preparation of the draft reports and products developed by the groups.

III. Support for Multilateral Evaluation Mechanism Process

• Established in 1998 through a Summit Mandate
• Designed by and agreed to by all 34 CICAD member states
• Evaluation of efforts made by countries in implementing 27 recommendations derived from the Hemispheric Drug Strategy in 5 key areas: Institutional Strengthening, Demand Reduction, Supply Reduction, Control Measures and International Cooperation.
• The MEM Section within the Executive Secretariat of CICAD coordinates the evaluation process, and is composed of one coordinator and four specialists.
IV. Executive Secretariat Support for Drug Observatories

- Report on Drug Use in the Americas.
- Meeting of coordinators of National Drug Observatories.
- Work with the European Monitoring Centre for Drugs and Drug Addiction, NIDA, UNODC and COPOLAD.

V. Programs to Support Member States

- The programs of the Executive Secretariat are financed by the OAS Regular Fund, specific funds and in-kind contribution from Member States, Permanent Observers and other international/regional organizations.
- For 2013, estimated cash contributions are:
  - $1.73 million from the OAS Regular Fund.
  - $9.04 million from specific funds.
CASH CONTRIBUTIONS

Estimated cash contributions for 2013 total $10.7 million. $1.7 million from the OAS Regular Fund and $9.0 million from external sources (specific funds).

Note: each specific fund contribution has its own terms and conditions; some contributions are multi-year, and cover different timeframes, depending on each donor’s fiscal year and/or regulations.

ESTIMATED SPECIFIC FUNDS CONTRIBUTIONS 2013

<table>
<thead>
<tr>
<th>Specific Funds</th>
<th>Estimated Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>United States</td>
<td>$6,349.9</td>
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<tr>
<td>Canada</td>
<td>$2,236.3</td>
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<tr>
<td>Spain</td>
<td>$200.0</td>
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<tr>
<td>Mexico</td>
<td>$145.0</td>
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<td>France</td>
<td>$40.0</td>
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<tr>
<td>Colombia</td>
<td>$20.0</td>
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<tr>
<td>Trinidad &amp; Tobago</td>
<td>$20.0</td>
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<tr>
<td>Andean Community of Nations</td>
<td>$19.8</td>
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<tr>
<td>Chile</td>
<td>$15.0</td>
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<tr>
<td><strong>Total Specific Funds</strong></td>
<td><strong>$9,046.0</strong></td>
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</table>
IN-KIND AND COUNTERPART CONTRIBUTIONS

- In 2012, CICAD received $591,940 in in-kind contributions from different sources for the implementation of its programs.
- OAS member States also provide counterpart contributions (personnel, infrastructure, logistics, etc.) to the execution of the program in its country. Overall, it is estimated that counterpart contributions finance between 10% and 30% of the total cost of a project.
- For 2013, the ES/CICAD expects to receive in-kind and counterpart contributions similar to previous years.

All Program Activities Support Hemispheric Drug Strategy and Plan of Action

- Five program areas
  - Institutional Strengthening
  - Demand Reduction
  - Supply Reduction
  - Control Measures
  - International Cooperation
CICAD Executive Secretariat

- Six sections
  - Institutional Strengthening
  - Demand Reduction
  - Supply Reduction
  - Observatory
  - Money Laundering
  - Multilateral Evaluation Mechanism

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Work Plan 2013 and CICAD Action Plan Areas

<table>
<thead>
<tr>
<th>ES/CICAD Sections</th>
<th>Action Plan Areas</th>
<th>Institutional Strengthening</th>
<th>Demand Reduction</th>
<th>Supply Reduction</th>
<th>Control Measures</th>
<th>International Cooperation</th>
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<tbody>
<tr>
<td>Demand Reduction</td>
<td></td>
<td></td>
<td>2</td>
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<td>Supply Reduction</td>
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<td>Institutional Strengthening</td>
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<td>Inter-American Observatory on Drugs</td>
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<td>Multilateral Evaluation Mechanism</td>
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<tr>
<td>Anti-Money Laundering</td>
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</table>

# Number of objectives of the Plan of Action addressed in the work plan by section in each Programmatic area
Estimated expenditures for 2013

<table>
<thead>
<tr>
<th>Plan of Action Areas</th>
<th>Estimated Expenditures*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Institutional Strengthening</td>
<td>2,544.6</td>
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<tr>
<td>Demand Reduction</td>
<td>6,635.2</td>
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<td>Supply Reduction</td>
<td>67.0</td>
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<td>Control Measures</td>
<td>2,495.5</td>
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<tr>
<td>International Cooperation</td>
<td>1,589.3</td>
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<tr>
<td>Executive Secretariat</td>
<td>757.7</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>14,089.3</strong></td>
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</tbody>
</table>

*In thousands US Dollars

Institutional Strengthening

- The 2013 Work Plan addresses all 4 objectives of the Action Plan under Institutional Strengthening, with estimated expenditures of $2.54 million dollars.
- Four sections of CICAD (Institutional Strengthening, Inter-American Observatory on Drugs, Demand Reduction and the Multilateral Evaluation Mechanism) execute activities under this area.
National Drug Control Policies

Short Description:

• Technical assistance to member states in the development and management of public drug policies, strategies and action plans, and the implementation of the political and financial strategies needed to carry them out.

• Support for member states to analyze and update their drug-related political and administrative structures at all tiers of public administration and within the three branches of government.

• Guiding and participating in the evaluation and planning process

• Coordinating and participating in multi-sectoral workshops, which bring together national stakeholders responsible for policy making, execution, monitoring and evaluation processes.

• Reviewing and commenting on all the documents involved in the process.

National Drug Control Policies

• Estimated Expenditure: $225,000

• Potential Beneficiaries:
  • All Member states.

• Links to Strategy and Plan of Action:
  • Area: Institution Building
    • Objective 1 Action (a) and (b)
    • Objective 2 Actions (a) and (e)
    • Objective 4 Actions (a)
SAVIA (HEALTH AND LIFE IN THE AMERICAS)

Phase II

- **Short Description**
  - SAVIA, financed and promoted by the Government of Spain, will continue to support member states’ efforts to adapt drug policies to local and community levels.

- **This phase will focus on:**
  - Training for local stakeholders and
  - Co-financing of local drug use related initiatives.
  - Publication of public policy guide on Social integration and drugs in Latin America.

- **Estimated Expenditures:** $468,936

SAVIA (HEALTH AND LIFE IN THE AMERICAS)

Phase II

- **Beneficiaries:**
  - Colombia, Ecuador, Peru and Uruguay (regarding the decentralization components.)
  - All the Latin American member states (regarding the social integration guide)

- **Links to Strategy and Plan of Action:**
  - **Strategy:** Art.10, 14,22, 25 and 51.
  - **Plan of Action:**
    - Area: Institutional Strengthening:
      - Objective 1-b, 2 – a, b, c, d
    - Area: Demand Reduction:
      - Objective:1-a,b,c, 5-b, 9-c, 10-b, 11-c,
    - Area: International cooperation: 6-c
**Drug Information Networks**

- **Short Description:**
  Developing Capacities to Gather, Analyze and Report Information on Drugs by Creating Drug Information and Networks (DIN’S) in the Caribbean and Central America.

- **Estimated expenditures:** $443,027

- **Beneficiaries:**
  - Member states in Central America
  - Member states in the Caribbean

- **Links to Strategy and Plan of Action:**
  - **Area:** Institutional Strengthening
    - Objective 2, Actions a
    - Objective 3, Actions a, b, c.

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**Epidemiology Network in Latin America**

- **Short Description:**
  Latin American Epidemiology Work Group REDLA: a group of researchers dedicated to performing much deeper analysis of existing drug related data.

- **Estimated expenditures:** $285,081

- **Beneficiaries:**
  - Member states in the Caribbean
  - Member states in Latin America

- **Links to Strategy and Plan of Action:**
  - **Area:** Institutional Strengthening
    - Objective 2, Actions a, e
    - Objective 3, Actions a, b, c.
Demand Reduction Program

- Activities under this program address 10 of 11 objectives.
- Estimated expenditures for 2013: $6.63 million.
- Activities carried out by Demand Reduction Section, the Inter-American Observatory on Drugs and the Institutional Strengthening Section.

Inter-American Drug Use Data System

- Short Description:
  Inter-American Drug Use Data System (SIDUC) in Latin America and the Caribbean is a set of protocols than allow member states to measure drug consumption in various segments of the population.

- Beneficiaries:
  - Member states in the Caribbean
  - Member states in Latin America

- Estimated expenditures: $1.15 million

- Links to Strategy and Plan of Action:
  - Area: Demand reduction
    - Objective 2, Action a
    - Objective 6, Actions c, e
  - Area: Institutional Strengthening
    - Objective 2, Actions a
    - Objective 3, Actions a, b, c.
Drug Treatment Courts as an alternative to incarceration for drug dependent offenders

Short Description:
Objective: Establishing and/or improving drug treatment courts for drug-dependent offenders as an alternative to incarceration. Contribute to reducing: crime, relapse into drug use, and the prison population in the Americas by establishing and/or improving DTCs in OAS member states

Expected results 2013:
- Policy-public awareness generated and legal landscape evaluated
- Individual exchange visits carried out among participating countries
- Training Materials developed (basic tools to develop and monitor DTC models applied to drug court teams), and training provided. Manuals for training and evaluating DTCs ready
- Support the diagnosis of the DTC Pilot Project in Nuevo Leon, Mexico
- Drug treatment court pilot projects consolidated and/or launched (as applicable by country). Pilot Projects expected during 2013 in Trinidad and Tobago, Jamaica, the Bahamas, Barbados, Argentina, Peru, Costa Rica, the Dominican Republic, Panama, among others

Estimated Expenditures: $706,496

Beneficiaries:
In terms of institutions and individuals: Direct: Court system (judges, prosecutors, defense attorneys, probation officers, liaison officers); national drug commissions; law enforcement agencies; officials and professionals from the Ministries of Health (treatment providers, social workers); and Home Affairs Ministries. Indirect: Adult drug-dependent offenders
In terms of the beneficiary Countries: Open to all member states (currently working with Canada, United States, Mexico, Dominican Republic, Costa Rica, El Salvador, Jamaica, the Bahamas, Panama, Trinidad and Tobago, Barbados, Argentina, Chile, and Peru).

Links to Strategy and Plan of Action:
Demand Reduction. Strategy Art. 22, 23. Objective 7 Action a, b
**Closing the gap for drug offenders: The way back to society**

**Short Description:**
Contribute to the rehabilitation of drug offenders. Strengthen the institutional capacity of the Central American and Latin American OAS member states to treat and rehabilitate drug offenders by improving their:

1. Alternatives to incarceration (ATI) within the criminal justice system
2. Prison-based treatment services
3. Community support systems and recovery support programs for the reintegration of drug offenders

**Estimated Expenditures:** $288,750

**Beneficiaries:** Open to all member states.

**Links to Strategy and Plan of Action:**
- Demand Reduction. Strategy Art. 22, 23. Objective 7 Action a, b

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**Comprehensive Prevention Systems**

- **Short Description:**
  Establish and recommend scientific-based minimum quality standards for prevention policy and programs; including training for implementation and an evaluation component to review existing domestic policies and programs.

- **Estimated expenditures:** $199,500

- **Beneficiaries:**
  - OAS member state governments
  - Other multilateral organizations and NGOs

- **Links to Strategy and Plan of Action:**
  - **Area:** Demand Reduction
    - Objective 3, Actions A, B, C
Comprehensive Treatment System:

- **Short Description:**
  Based on the identified needs to address different populations with problematic drug dependency, and considering substance abuse has been declared as a chronic relapsing disease, model protocols and minimum standards of care are being developed for country-specific adaptation and implementation.

- **Estimated Expenditures:** $199,500

- **Beneficiaries:**
  - OAS member states

- **Links to Strategy and Plan of Action:**
  - Area: Demand Reduction
    - Objective 5 Actions A, B, C
    - Objective 6 Actions A, B, C, D

Smokable Cocaine in the Southern Cone:

- **Short Description:**
  This program aims to strengthen the institutional capacity of governmental and non-governmental drug prevention and treatment institutions in Southern Cone countries by providing culturally relevant, evidence based drug prevention, treatment and social reintegration protocols for comprehensive intervention and treatment of children and youth at risk or affected by drug dependence.

- **Estimated Expenditures:** $305,799

- **Beneficiaries:**
  - South American Countries - TBD

- **Links to Strategy and Plan of Action:**
  - Area: Demand Reduction
    - Objective 3, Actions A, B, C
    - Objective 5, Actions A, B
    - Objective 6, Actions A, B, C, D, E
    - Objective 9, Actions A, B, C
    - Objective 10, Actions A, B
    - Objective 11, Actions A, B, C
Training and Certification Program for Drug and Violence Prevention, Treatment, and Rehabilitation (PROCCER)

- **Short Description:**
  The program's main objective is to strengthen member states' institutional and human capacities to optimize the quality of services in drug prevention programs and treatment facilities through evidence-based training, technical assistance and the application of technology; and by the establishment of a certification mechanism for drug prevention and treatment personnel by national authorities.

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Training and Certification Program for Drug and Violence Prevention, Treatment, and Rehabilitation (PROCCER) (cont.)

- **Estimated expenditures:** $3.9 million
- **Beneficiaries:**
  - OAS member states
  - Central America: Costa Rica, El Salvador, Guatemala, Honduras, Nicaragua, Panama
  - Mexico
  - Caribbean: Antigua and Barbuda, Barbados, Belize, Dominica, Dominican Republic, Grenada, Guyana, Haiti, Jamaica, St. Kitts and Nevis, St. Lucia, St. Vincent and the Grenadines, Suriname, The Bahamas, Trinidad and Tobago
  - Federation of Latin American Therapeutic Communities (FLACT) member states; Brazilian Federation of Therapeutic Communities (FEBRACT)
  - GO and NGO prevention and treatment institutions and their human resources
  - Population suffering from addiction, their families, and their communities
- **Links to Strategy and Plan of Action:**
  - **Area: Demand Reduction**
    - Objective 5, Actions A, B
    - Objective 6, Actions A,B,C,D,E
    - Objective 9, Actions B
    - Objective 10, Actions A, B
University Partnerships in Latin America and the Caribbean:

Short Description:
Since 1997, ES/CICAD has been working with more than 150 schools in 19 countries of Latin America and has educated more than 50,000 students on drug related issues in the programmatic areas of demand reduction: promotion of a healthy and sustainable lifestyle, prevention of drug use and abuse, treatment, rehabilitation and social integration.

In 2011, ES/CICAD started working with 13 universities in 8 countries of the Caribbean to educate faculty, undergraduate, and graduate students on drug related issues in the programmatic areas of demand reduction.

The three main components of the project are education, outreach activities, and research: The project uses an “integrated model” approach that draws on all relevant academic disciplines within the university, such as medicine, nursing, public health, sociology, social work, psychology, social communication.

Estimated expenditures: $350,000

University Partnerships in Latin America and the Caribbean:

Beneficiaries:
- Argentina, Barbados, Bahamas, Belize, Bolivia, Brazil, Chile, Colombia, Costa Rica, Dominican Republic, Ecuador, El Salvador, Grenada, Guatemala, Guyana, Honduras, Jamaica, Mexico, Nicaragua, Panama, Paraguay, Peru, Suriname, Trinidad & Tobago, Uruguay and Venezuela.

Links to Strategy and Plan of Action:
- Area: Demand Reduction
  - Objective 3, Actions A, B, C
  - Objective 9, Actions A, B, C
  - Objective 11, Actions A, B, C
International Research Capacity Building for Health Related Professionals

Short Description:

This program is an initiative of the ES/CICAD, in partnership with the Centre for Addiction and Mental Health (CAMH)-Toronto, Canada (2006). This program has trained a total of 71 health related professionals from 20 countries in Latin America and the Caribbean from the following academic areas: medicine, public health, nursing, psychology, sociology, social work, education, law, statistics.

Estimated Expenditures: $193,067

Beneficiaries:

- For the period 2013/2014: Bahamas, Belize, Brazil, Chile, Ecuador, Guyana, Jamaica, Nicaragua, Peru, Trinidad & Tobago (one student per country).

Links to Strategy and Plan of Action:

- Area: Demand Reduction
  - Objective 3, Actions A
  - Objective 9, Actions A, B, C
  - Objective 10, Actions A, B
  - Objective 11, Actions A, B, C
Supply Reduction

- Projects support 3 of 5 objectives under Supply Reduction programmatic area.
- Estimated expenses for 2013: $89,298
- Activities carried out by Institutional Strengthening and the Inter-American Observatory on Drugs.
- Note: All projects carried out by Supply Reduction Section address objectives of the Action Plan falling under Control Measures.

SMART Program

Short Description:
The Global SMART (Synthetics Monitoring: Analyses, Reporting and Trends) Programme improves the capacity of Member States to generate, manage, analyze, report and use information on illicit synthetics drugs.

Expenditures: All costs borne by UNODC
Beneficiaries:
- Member states in the Caribbean
- Member states in Latin America

Links to Strategy and Plan of Action:
- Area: Supply Reduction
  - Objective 4, Actions a, c, e
Control Measures

- Activities under this program address 9 of 12 objectives.
- Estimated expenditures for 2013: $2.48 million.
- Activities draw from Supply Reduction and Anti-Money Laundering.

Counterdrug Intelligence Program:

Short Description:
- Program to increase the capacity, knowledge and competence of Officers from participating member states in specialized techniques related to the development and analysis of counterdrug intelligence enhancing their ability to respond to threats and challenges related to narcotrafficking and drug production.
- Regional and national seminars for member states in Latin America continue under the umbrella of the Counterdrug Intelligence School of the America (ERCAIAD) with the headquarters now located in Bogota, Colombia.
- Discussions underway with the Government of Trinidad and Tobago to establish a similar initiative in that country for English-speaking Caribbean member states

Estimated expenditures: $279,980
Counterdrug Intelligence Program:

- **Beneficiaries:**
  - Member states in Latin America
  - Member states in the Caribbean (once the new program is implemented)

- **Links to Strategy and Plan of Action:**
  - **Area:** Control measures:
    - Objective 6, Actions b, c, d.
    - Objective 9, Actions a, c, d, e, f.

Chemical control:

**Short Description:**
- Program for officers (police, customs, regulatory, administrative control, chemists, judges, prosecutors and others) from agencies dealing with the control of chemicals to enhance their knowledge and skills in the administrative processes and specialized operational techniques to safely and effectively monitor, investigate, detect and control chemicals that can be used to produce illicit drugs.

**Estimated expenditures:** $347,810
Chemical control:

- **Beneficiaries:**
  - Caribbean and Central America member states.

- **Links to Strategy and Plan of Action**
  - **Area:** Control measures:
    - Objective 1, Actions a, e
    - Objective 2, Actions a, c, d, e, f, g, h, i
    - Objective 6, Actions b, c, d, f
    - Objective 7, Actions b, c
    - Objective 8, Actions b, c
    - Objective 9, Actions d, e, f, g

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Narcotrafficking border controls

**Short Description:**
Program for police, customs and other officers working at land borders, airports and ports to increase their knowledge, skills and capacity to monitor, investigate, target, detect and interdict the movement of illicit drugs and related contraband through these international points of entry.

**Estimated expenditures:** $179,123
**Beneficiaries:**
- All member states

- **Links to Strategy and Plan of Action:**
  - **Area:** Control measures:
    - Objective 6, Actions b, c, d, f
    - Objective 7, Actions b, c
    - Objective 8, Actions b, c
    - Objective 9, Actions d, e, f, g
**Control of Synthetic Drugs:**

**Short Description:**

Program to increase the awareness of drug control enforcement and regulatory/administrative officers as well as chemists, prosecutors, judges and others concerned with the control of synthetic drugs regarding this constantly evolving problem and enhance their skills, knowledge and capacity to safely monitor, detect and interdict the production and trafficking of synthetic drugs and respond to new drugs, production techniques and trafficking methods.

**Estimated expenditures:** $15,000

**Beneficiaries:**

- Central America member states.

**Links to Strategy and Plan of Action:**

- **Area: Control measures:**
  - Objective 1, Action e

**Control of Pharmaceutical Products:**

**Short Description:**

Program to increase the capacity of officers (police, customs, regulatory, administrative control, chemists, judges, prosecutors and others) concerning the control of pharmaceutical products subject to diversion, trafficking and misuse and enhance the skills and knowledge they require to minimize the diversion of these drugs while ensuring their availability for legitimate medical or scientific purposes and responding to new techniques of trafficking such as sales through the internet.

**Estimated expenditures:** $115,788

**Beneficiaries:**

- Caribbean region.

**Links to Strategy and Plan of Action:**

- **Area: Control measures:**
  - Objective 3, Action c
  - Objective 6, Actions b, c, d, f
  - Objective 9, Actions d, e, f, g
**Control of Narcotrafficking:**

**Short Description:**
Program to enhance the capacity, skills and knowledge of counterdrug enforcement officers (police, customs, navy, coast guard etc) increasing their knowledge of the special investigative techniques, skills and approaches necessary to effectively monitor, investigate and interdict cases of illicit drug production and trafficking.

**Estimated expenditures:** $291,552

**Beneficiaries:**
- Member states

**Links to Strategy and Plan of Action:**
- **Area:** Control measures:
  - Objective 6, Actions b, c, d, f
  - Objective 9, Actions d, e, f, g

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**Strengthening of National Systems for Investigating Assets and Administration of Seized and Forfeited Goods in Latin America (BIDAL)**

**Short Description:**
Strengthen the capacity of the member states in the investigation of assets, seizures, forfeitures, administration, and disposition of assets from narcotrafficking and money laundering crimes.

One of the principal components of the BIDAL Project is to work on-site, in-country directly with the country. Together CICAD and the member state identify the strengths and weaknesses in the seizure process, from the beginning with the investigation of assets to identification and seizure of assets. This investigation is then used to identify the problems in the receipt, custodianship and administration, and the delivery of seized goods to their final destination in accordance with the laws of that country.

**Estimated expenditures:** $318,375

**Beneficiaries:** Argentina, Chile, El Salvador, Dominican Republic, and Uruguay

**Links to Strategy and Plan of Action:**
- **Area:** Control Measures
  - Objective 6, Action E
  - Objective 12, Actions A, B, C
Training program in maintenance, protection and disposition of seized and forfeited assets:

Short Description:
The objective of this program is to assist with better maintenance, protection, and disposition of seized and forfeited assets. Experts from the United States (US Marshals), Colombia, Costa Rica, Mexico, Spain, and regional experts provide instruction to staff of the offices of asset management, police, and prosecutors from each country. The instruction is based in the international recommendations (such as the OAS Regulatory Model), guidelines and best practices for forfeited asset management (best practices of the G-8), the application of national laws on confiscation of goods, asset management planning, inventory valuation and performance measures, the appropriate use of asset forfeiture funds to improve the operations of law enforcement, and monitoring of internal control over asset forfeiture funds.

Estimated expenditures: $159,375

Beneficiaries:
- Argentina, Chile, Costa Rica, Guatemala, México, Panamá, Paraguay, República Dominicana y Uruguay.

Links to Strategy and Plan of Action:
- Area: Control Measures
  - Objective 6, Action E
  - Objective 12, Action A, B, C

Money Laundering Training Program for the Judiciary

Short Description:
The objective of this program is to train judges and prosecutors on money laundering issues. Training addresses the following topics: (i) typology and nature of the money laundering offense; (ii) legal principles and international frameworks governing money laundering; (iii) national money laundering legislation; (iv) procedural and criminal aspects related to money laundering judgments; (v) international judicial cooperation; (vii) Financing of Terrorism. This program includes the following components:
- Mock trials
- Workshops for judges and prosecutors

Estimated expenditures: $436,388

Beneficiaries:
- Member states

Links to Strategy and Plan of Action:
- Area: Control Measures
  - Objective 6, Actions b, c, d
  - Objective 9, Action e
- Area: INTERNATIONAL COOPERATION
  - Objective 5, Actions a, d.
### Training Program for Financial Intelligence Units

**Short Description:**

This program seeks to establish and/or strengthen Financial Intelligence Units, providing them with the legal, administrative and technological tools and human resources necessary to control money laundering, and improving FIUs' analytical capacities through training in the use of intelligence information analysis tools, as well as the implementation of programs to collect, store, analyze and transmit information.

This program includes the following components: Workshops on Analysis, Linkages and Relationships, Specialized Courses on Forensic Accounting and Analysis of Financial Intelligence Information, and Workshops on facilitating dialogue between the public and private sectors on AML/CFT.

**Estimated expenditures:** $124,962

**Beneficiaries:**
- Member states

**Links to Strategy and Plan of Action:**
- Area: Control Measures
  - Objective 11, Actions a, b, c, d

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### Money Laundering Training Program For Law Enforcement

**Short Description:**

- The purpose of this program is to provide training on strategic techniques to facilitate financial investigations that identify and reduce the proceeds of serious crimes, and to improve prosecutions of money laundering and related offenses as well as the seizure and management of assets and other evidence connected to these criminal activities. Through the implementation of this project, law enforcement agencies improve their operations and develop an effective response to those criminal activities.

This program includes the following components: Mock Investigations; Workshops on Special Investigative Techniques; Methodological Investigation Plans; and Methodological Program to Strengthen the Management Chain.

**Estimated expenditures:** $134,765

**Beneficiaries:**
- Member states

**Links to Strategy and Plan of Action:**
- Area: CONTROL MEASURES. Objective 9, Actions a, b, c, e, f; Objective 11, Actions a, b, c, d.
- INTERNATIONAL COOPERATION. Objective 5, Actions a, d, e.
**Regional Training Center for Control of Money Laundering**

**Short Description:**
This program aims to support the Banks Superintendence of Peru in the creation and development of a national and regional training center specialized in money laundering issues located in Lima.

Activities include support in the design of training workshops, seminars and courses in different academic modalities aimed at professionals from public and private agencies with responsibilities in collecting, analyzing or investigating cases related with Money Laundering and Terrorism Financing and their related offences.

Additionally, it seeks to develop training courses at regional level in which participants from other countries in the region will be able to exchange experiences and knowledge on the subject with local officials and experts.

**Estimated expenditures:** $22,360

**Beneficiaries:**
Officials from the Public and Private Sector part of System for combating Money Laundering in Peru. Officials from other countries participating in the different modalities of training.

**Links to Strategy and Plan of Action:**
- Area: Control Measures
  - Objective 11, Actions A, B, C, D

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**International Cooperation**

- Activities under this program deal with 5 of 7 objectives.
- Estimated 2013 expenditures: $1.6 million
- Activities carried out by the MEM unit and Institutional Strengthening.
The MEM Process – Links to Strategy and Plan of Action

Area: Institutional Strengthening:
   Objective 1, Action a, b

Area: International Cooperation:
   Objective 1, Action b
   Objective 5, Action b
   Objective 4, Action a
   Objective 7, Action a

The MEM Process - Background

OBJECTIVE 5: Strengthen the institutional capacity of member states to prevent and effectively address drug trafficking, recognizing the details of the challenges, harms, and negative impacts faced by the producing, transit and consumer countries, through the promotion and strengthening of joint or coordinated operations and exchange of information and best practices.

OBJECTIVE 7: Strengthen the CICAD’s institutional capacity to promote international cooperation aimed at implementing the recommendations emanating from the Multilateral Evaluation Mechanism (MEM) process, as well as the objectives set out in the Hemispheric Drug Strategy and this Action Plan.
The MEM Process – 2013 Activities
Sixth Evaluation Round

• February 27-28, 2013: National Coordinating Entities (NCE) Workshop (English) for 16 countries held in Nassau, The Bahamas. Trained NCEs on the new MEM 6th Round process, components of the evaluation instrument and reporting requirements.

• March 14-15, 2013: National Coordinating Entities (NCE) Workshop (Spanish) for 18 countries held in Lima, Peru. Trained NCEs on the new MEM 6th Round process, components of the evaluation instrument and reporting requirements.

• September 2013: Governmental Expert Group (GEG) Preparatory session scheduled to layout the basis for the 6th Round evaluation process and methodology.

• October 2013: First GEG drafting session—will include analysis of responses to the survey and completion of first evaluation draft prior to transmission to member states (December 2013).

• In 2013: MEM Section will hold coordination meetings with government officials and workshops for national stakeholders/ National Coordinating Entities (NCEs) in a number of members states to be identified throughout 2013, in order to provide information about the MEM process and obtain the necessary political support and awareness for the 6th Evaluation round.

Estimated Expenditures: $1.34 million
**Legislation on Drugs in the Americas (LEDA)**

**Short Description**

- Some national legal frameworks on drugs and subsequent regulations have been found to be obsolete or out of date in their application and desired effect of reducing the production, trafficking and consumption of drugs. As part of its institutional development mandate, CICAD has examined the evolutionary process of drug-related legal regimes through a multidisciplinary and integral approach with the aim to strengthen and work toward the harmonization of drug laws in accordance with international instruments and CICAD’s Hemispheric Drug Strategy and Action Plan.

According to the Plan of Action of the Hemispheric Drug Strategy (2010), the Executive Secretariat is mandated to publish and maintain member states’ legal norms relating to drugs. The LEDA Program has complied with this mandate and now maintains the only publicly known compendium of drug laws for the hemisphere, including a collection of most relevant and up to date drug laws and regulations for its 34 members.

**Estimated Expenditures:** $140,000

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**Beneficiaries:**

- All Member states and civil society

**Links to Strategy and Plan of Action:**

- **Area:** International Cooperation
  - Objective 4, a, b
  - Objective 6, Actions b.
VI. The Drug Report

The publication of the Drug Report was scheduled by end of the first semester of 2013, and to finish this process, the following activities were carried out in 2013:

<table>
<thead>
<tr>
<th>Analytical Report</th>
<th>Outreach Consultations</th>
<th>Scenarios Report</th>
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</thead>
<tbody>
<tr>
<td>• First draft distributed to scenario team before first workshop. (January)</td>
<td>• Outreach of Caribbean Region – Trinidad and Tobago (January)</td>
<td>• First scenario meeting (January)</td>
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<tr>
<td>• Edits and changes prepared following second scenario workshop (March – May)</td>
<td>• Outreach of Central America Region - El Salvador (January)</td>
<td>• Second scenario meeting (March)</td>
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<tr>
<td>• Publication of the Analytical Report and six studies (May)</td>
<td></td>
<td>• Publication of the scenario report (May)</td>
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Summary:

- The Executive Secretariat performs a variety of basic support services for CICAD Commissioners, Expert Groups, national observatories, and national drug councils.
- In addition, activities have been designed and implemented to support the five programmatic areas of the 2011-2015 Action Plan.
- Estimated cash contributions for 2013 total $10.7 million: $1.7 million from the OAS Regular Fund and $9.0 million from specific funds.
- We expect total expenditures of $14.1 million, depending on availability of funds.
- In-kind and counterpart contributions are essential to the implementation of CICAD programs. The Executive Secretariat expects to receive in-kind and counterpart contributions similar to those received in previous years.
- Additional resources would enable the Executive Secretariat to cover in a more comprehensive fashion the range of activities contemplated in the Action Plan.
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