CICAD
FINANCIAL PROJECTIONS
April 2005

**Estimated contributions

<table>
<thead>
<tr>
<th>Year</th>
<th>Regular Fund</th>
<th>External Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>2002</td>
<td>$0</td>
<td>$2,000</td>
</tr>
<tr>
<td>2003</td>
<td>$4,000</td>
<td>$6,000</td>
</tr>
<tr>
<td>2004*</td>
<td>$8,000</td>
<td></td>
</tr>
<tr>
<td>2005**</td>
<td>$10,000</td>
<td></td>
</tr>
<tr>
<td>2006**</td>
<td>$12,000</td>
<td></td>
</tr>
<tr>
<td>2007**</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2008**</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

A gradual reduction is anticipated in CICAD’s Regular Fund budget and in contributions from external sources, starting in 2005. *2004 was exceptional year because income from CICAD’s major donor represented contributions for two fiscal years (2003/2004) **Estimated contributions
**Budget Situation 2004**

- OAS Regular Fund and external contributions:
  - $2.08 million dollars from the OAS Regular Fund (**15.05%**)
  - $11.74 million received from external donors (**84.95%**)

**% CONTRIBUTION PARTICIPATION TO CICAD 2004**

- OAS Regular Fund 15.05%
- External In-Kind Contrib 3.24%
- External Funds 81.72%

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**OAS Regular Fund 2004**

- The OAS Regular fund supported:
  - 1/3 CICAD personnel costs.
  - 46% of operational costs (not including office space).
  - 45% of CICAD Regular Sessions (since 2003, partial funding of one meeting due to the budget cut by the OAS General Assembly).
  - 43% of operational costs of the Multilateral Evaluation Mechanism.
  - 0% for the execution of other programs.

- In 2004, CICAD received only **93%** of the budget approved by the General Assembly.

- The approved 2005 budget reduced by **10.70%** in comparison to 2004.
CICAD’s staff has been maintained at a relatively stable number over the past few years: approx. 40 people.
Personnel Costs vs. Contributions

CICAD 2005

Projected Cash Flow 2002-2008

CICAD 2005
Contributors 2004

**CASH CONTRIBUTORS**

OAS Regular Fund = $2,089,629

- Member States:
  - Brazil
  - Canada
  - Chile
  - Mexico
  - United States

Total Member States = $10,484,467

- Other contributors:
  - Inter-American Development Bank
  - Spain
  - France
  - Japan
  - OAS - Fellowships
  - OAS - CICTE
  - PAHO
  - United Kingdom

Total other contributors = $865,356

**IN-KIND CONTRIBUTORS**

- Member States:
  - Brazil
  - Canada
  - Dominican Republic
  - Honduras
  - Peru

Total Member States = $124,000

- Other Contributors:
  - Spain
  - France

Total other contributors = $325,390

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**ACTIONS**

- Prioritize better our programs and projects.
- Maximize the impact of our projects.
- Optimize our economic and human resources.
- Reduce expenditures (travel, meetings, communications, etc)
- Cut staff and programs
Actions

Fundraising

• Increase and diversify external funding sources.

• Establish partnerships and synergies with international organizations and non governmental organizations in order to expand the coverage of the programs and projects.

ACTIONS

• Every OAS/CICAD member state should become a full partner in our programs by:

  - Increasing cash and in-kind contributions to in-country CICAD programs.

  - Increasing contributions to regional programs, and/or programs in other countries.

  

<table>
<thead>
<tr>
<th>OAS Regular Fund</th>
<th>United States</th>
<th>Canada</th>
<th>Spain</th>
<th>Mexico</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>$2,212</td>
<td>$6,402</td>
<td>$551</td>
<td>$324</td>
<td>$102</td>
<td>$774</td>
</tr>
</tbody>
</table>

  

  

ANNUAL AVERAGE CONTRIBUTIONS 2002-2004

In Thousands

- In Thousands
- OAS Regular Fund
- United States
- Canada
- Spain
- Mexico
- Other
- Donor

CICAD 2005
Thank You