Introduction

- Under Objective 7c of the Plan of Action 2011-2015, the Executive Secretariat is tasked with presenting on an annual basis a Work Plan at the spring meeting of the CICAD commission.

- The Work Plan is to be prepared in accordance with the objectives and actions of the Hemispheric Drug Strategy and Plan of Action.

- The Work Plan is also to be presented in accordance with articles 19 and 29 of the CICAD Statute.

Statutory Obligations (Art 19)

- The functions of the Commission shall be...
  - To consider and approve the programs to be executed by the Executive Secretariat.
  - To study the reports, plans and annual works programs presented to it by the Executive Secretary.
  - To give assignments to the Executive Secretary that are consistent with the latter’s mandates.
Statutory Obligations (Art 29)

- The Executive Secretary shall...
  - Prepare the programs to be executed by the Executive Secretariat
  - Submit reports to the Commission on the activities of the Executive Secretariat
  - Serve as Secretary of the Commission during its sessions
  - Perform the technical and administrative that the Commission entrusts.

Hemispheric Drug Strategy 2010

Paragraph 7

- “CICAD is the competent regional forum to follow up on the implementation of this Strategy”.
- “Its Executive Secretariat will execute programs and actions in support of this Strategy as requested by the Commission, in coordination, if necessary with other specialized organizations.”
Executive Secretariat – Key Activities

I. Support for CICAD Commission
II. Support for Expert Groups
III. Support for Multilateral Evaluation Mechanism
IV. Support for Member States through Inter-American Drugs Observatory
V. Programs to support member countries as they implement MEM, National and Hemispheric Drug Control strategies

I. Support for CICAD Commission

-- Two Commission meetings per year
  • Speakers
  • Agenda
  • Translation
  • Logistical arrangements
  • Documents and presentations
  • Reports:
    • Annual Report to the General Assembly
    • Regular Session Meeting Reports
I. Support for CICAD Commission

- Communications with Commission and Permanent Representatives:
  - Email updates
  - Quarterly briefings
- Orientation for new country representatives (in the Missions and in countries) on CICAD, its Executive Secretariat, and its procedures.

II. Support for Expert Groups

-- Meetings of four Expert groups
  - Demand Reduction
  - Chemical Substances and Pharmaceutical Products
  - Maritime Narcotrafficking
  - Control of Money Laundering
II. Support for Expert Groups

Coordination of:
- Agenda with Chair and Vice-chair.
- Logistical arrangements in headquarters and host countries.
- Translation and distribution of reports, documents and requests created before, during and after the meeting.
- Financial assistance to countries.
- Assistance to the Chair in the preparation of the draft reports and products developed by the groups.

III. Support for Multilateral Evaluation Mechanism Process in 2012

- Established in 1998 through a Summit Mandate
- Designed by and agreed to by all 34 CICAD member states
- Evaluation of efforts made by countries in addressing the drug problem in 4 key areas: Institutional Strengthening, Demand Reduction, Supply Reduction, Control Measures
- The MEM Section within the Executive Secretariat of CICAD coordinates the evaluation process, and is composed of one coordinator and five specialists
IV. Executive Secretariat Support for Drug Observatories

- Report on Drug Use in the Americas
- Link with National Observatories
- Meeting of coordinators of National Drug Observatories
- Work with the European Monitoring Centre for Drugs and Drug Addiction, NIDA, UNODC

V. Programs to Support Member States

- The programs of the Executive Secretariat are financed by the OAS Regular Fund, external funds and in-kind contribution from Member States, Permanent Observers and other international/regional organizations.
- For 2012, estimated cash contributions are:
  - $1.8 million from the OAS Regular Fund
  - $8.7 million from external funds
All Program Activities Support Hemispheric Drug Strategy and Plan of Action

- Five program areas
  - Institutional Strengthening
  - Demand Reduction
  - Supply Reduction
  - Control Measures
  - International Cooperation

CICAD Executive Secretariat

- Six sections
  - Institutional Strengthening
  - Demand Reduction
  - Supply Reduction
  - Observatory
  - Money Laundering
  - Multilateral Evaluation Mechanism
### PROJECTS AND ACTION PLAN

#### SECTION PROJECT

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### Work Plan 2012 and CICAD Action Plan Areas

<table>
<thead>
<tr>
<th>ES/CICAD Sections</th>
<th>Action Plan Areas</th>
<th>Institutional Strengthening</th>
<th>Demand Reduction</th>
<th>Supply Reduction</th>
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### Estimated expenditures for 2012

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<thead>
<tr>
<th>Plan of Action Areas</th>
<th>Estimated Expenditures*</th>
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<tr>
<td>Institutional Strengthening</td>
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<td>Control Measures</td>
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<td>International Cooperation</td>
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<td>Executive Secretariat</td>
<td>850</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>$12,556</strong></td>
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</tbody>
</table>

*In thousands US Dollars
CASH CONTRIBUTIONS

Estimated cash contributions for 2012 total $10.5 million. $1.8 million from the OAS Regular Fund and $8.7 million from external sources (specific funds).

Note: each specific fund contribution has its own terms and conditions; some contributions are multi-year, and cover different timeframes, depending on each donor’s fiscal year and/or regulations.

*In thousands US Dollars

ESTIMATED CASH CONTRIBUTIONS 2012

<table>
<thead>
<tr>
<th>Specific Funds</th>
<th>Estimated Amount</th>
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<tr>
<td>United States</td>
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<tr>
<td>Canada</td>
<td>$2,584.4</td>
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<tr>
<td>Spain</td>
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<tr>
<td>Mexico</td>
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<td>France</td>
<td>$40.0</td>
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<tr>
<td>El Salvador</td>
<td>$35.0</td>
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<tr>
<td>Trinidad &amp; Tobago</td>
<td>$20.0</td>
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<td>Greece</td>
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<tr>
<td>Chile</td>
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<td>Suriname</td>
<td>$15.0</td>
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<tr>
<td>Argentina</td>
<td>$5.0</td>
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Total Specific Funds $8,729.4
IN-KIND AND COUNTERPART CONTRIBUTIONS

- In 2011, CICAD received $815,000 in in-kind contributions from different sources for the implementation of its programs.
- OAS member States also provide counterpart contributions (personnel, infrastructure, logistics, etc.) to the execution of the program in its country. Overall, it is estimated that counterpart contributions finance between 10% and 30% of the total cost of a project.
- For 2012, the ES/CICAD expects to receive in-kind and counterpart contributions similar to 2011.

Institutional Strengthening

- The 2012 Work Plan addresses all 4 objectives of the Action Plan under Institutional Strengthening, with estimated expenditures of $1.7 million dollars.
- Four sections of CICAD (Institutional Strengthening, Inter-American Observatory on Drugs, Demand Reduction and the Multilateral Evaluation Mechanism) execute activities under this area.
**National Drug Control Policies**

**Short Description:**

- Technical assistance to member states in the development and management of public drug policies, strategies and action plans, and the implementation of the political and financial strategies needed to carry them out.

- Support for member states to analyze and update their drug-related political and administrative structures at all tiers of public administration and within the three branches of government.

- Guiding and participating in the evaluation and planning process

- Coordinating and participating in multi-sectoral workshops, which bring together national stakeholders responsible for policy making, execution, monitoring and evaluation processes.

- Reviewing and commenting on all the documents involved in the process.

---

**National Drug Control Policies**

- **Estimated Expenditure:** $380,000

- **Potential Beneficiaries:** All Member states.

- **Links to Strategy and Plan of Action:**
  - **Area:** Institution Building
    - Objective 1 Action (a) and (b)
    - Objective 2 Actions (a) and (e)
    - Objective 4 Actions (a)
SAVIA (HEALTH AND LIFE IN THE AMERICAS)

Phase II

- Short Description
  - SAVIA, financed and promoted by the Government of Spain, will continue to support member states’ efforts to adapt drug policies to local and community levels.

  - This phase will focus on:
    - Training for local stakeholders
    - Co-financing of local drug use related initiatives.
    - Development of a post-graduate degree on addictions in Ecuador.

  - Additionally, it will develop a technical guide on “Social integration and drugs in Latin America”

- Estimated Expenditures: $673,000

SAVIA (HEALTH AND LIFE IN THE AMERICAS)

Phase II

- Beneficiaries:
  - Colombia, Ecuador, Peru and Uruguay (regarding the decentralization components.)
  - All the Latin American member states, (regarding the social integration guide.)

- Links to Strategy and Plan of Action:
  - Plan of Action:
    - Area: Institutional Strengthening:
      - Objective 1-b, 2 - a, b, c, d
    - Area: Demand Reduction:
      - Objective: 1-a, b, c, 5-b, 9-c, 10-b, 11-c,
      - Area: International cooperation: 6-c
**Drug Information Networks**

- **Short Description:**
  Developing Capacities to Gather, Analyze and Report Information on Drugs by Creating Drug Information and Networks (DIN’S) in the Caribbean and Central America.

- **Estimated expenditures:** $357,000

- **Beneficiaries:**
  - Member states in Central America
  - Member states in the Caribbean

- **Links to Strategy and Plan of Action:**
  - **Area:** Institutional Strengthening
    - Objective 2, Actions a
    - Objective 3, Actions a, b,c.

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**Epidemiology Network in Latin America**

- **Short Description:**
  Latin American Epidemiology Work Group REDLA: a group of researchers dedicated to performing much deeper analysis of existing drug related data.

- **Estimated expenditures:** $201,000

- **Beneficiaries:**
  - Member states in the Caribbean
  - Member states in Latin America

- **Links to Strategy and Plan of Action:**
  - **Area:** Institutional Strengthening
    - Objective 2, Actions a, e
    - Objective 3, Actions a,b,c.
**Cost program**

- **Short Description:**
  Study of the Human, Economic and Social Costs of the Drug Problem in the Americas

- **Estimated expenditures:** $20,000

- **Beneficiaries:**
  - Colombia

- **Links to Strategy and Plan of Action:**
  - **Area:** Institutional Strengthening
    - Objective 2, Action a
    - Objective 3, Actions b,c.

**Demand Reduction Program**

- Activities under this program address 10 of 11 objectives.

- Estimated expenditures for 2012: $6.6 million.

- Activities carried out by Demand Reduction Section, the Inter-American Observatory on Drugs and the Institutional Strengthening Section.
**Inter-American Drug Use Data System**

- **Short Description:**
  Inter-American Drug Use Data System (SIDUC) in Latin America and the Caribbean is a set of protocols that allow member states to measure drug consumption in various segments of the population.

- **Beneficiaries:**
  - Member states in the Caribbean
  - Member states in Latin America

- **Estimated expenditures:** $1.0 million

- **Links to Strategy and Plan of Action:**
  - **Area:** Demand reduction
    - Objective 2, Action a
    - Objective 6, Actions c, e
  - **Area:** Institutional Strengthening
    - Objective 2, Actions a
    - Objective 3, Actions a, b, c.

**GUIDE FOR THE DEVELOPMENT OF PUBLIC POLICY ON SOCIAL INTEGRATION AND DRUGS**

- **Short Description:**
  Development of research, identification of best practices and the definition of basic hemispheric guidelines on social integration and drugs.

- **Launch of a working group comprised of international experts in this field to help guide the work on social integration and drugs, in close coordination with the Spanish Government cooperation with CICAD through the SAVIA (Salud y Vida en las Américas/ Health and Life in the Americas) initiative.**

- **Estimated Expenditures:** $181,000

- **Beneficiaries:**
  - All member states

- **Links to Strategy and Plan of Action:**
  - **Area:** Demand Reduction
    - Objective 1
**DRUG TREATMENT COURTS**

**Short Description:**
Objective: Establishing and/or improving drug treatment courts for drug-dependent offenders as an alternative to incarceration. Contribute to reducing crime, relapse into drug use, and the prison population in the Americas by establishing and/or improving DTCs in OAS member states.

**Expected results (2012/2013):**
- Policy—public awareness generated and legal landscape evaluated
  - Individual exchange visits carried out
  - Training Materials developed (basic tools to develop and monitor DTC models applied to drug court teams), and training provided. Information systems available for participating courts
  - Treatment services described and inventoried
  - Drug treatment court pilot projects consolidated and/or launched (as applicable by country)

**Estimated Expenditures:** $1.15 million

**Beneficiaries:**
In terms of institutions and individuals: Direct: Court system (judges, prosecutors, defense attorneys, probation officers, liaison officers); national drug commissions; law enforcement agencies; officials and professionals from the Ministries of Health (treatment providers, social workers); and Home Affairs Ministries. Indirect: Adult drug-dependent offenders

In terms of the beneficiary Countries: Open to all member states (currently working with the Canada, United States, Mexico, Dominican Republic, Costa Rica, Jamaica, the Bahamas, Trinidad and Tobago, Barbados, Argentina, and Chile.

**Links to Strategy and Plan of Action:**
- Area: Demand Reduction
  - Objective 7 Action a, b
Minimum Quality Standards for Prevention Policies and Programs

- **Short Description:**
  Establish and recommend scientific-based minimum quality standards for prevention policy and programs; and provide the member states with an evaluation mechanism to review existing domestic policies and programs to promote they follow these Standards. A training component for policy makers and stakeholders will also be provided with the mechanism.
- **Estimated expenditures:** $500,000
- **Beneficiaries:**
  - OAS member state governments
  - Other multilateral organizations and NGOs
- **Links to Strategy and Plan of Action:**
  - **Area:** Demand Reduction
    - Objective 3, Actions A, B, C

Treatment Standards and Protocols:

- **Short Description:**
  Based on the identified needs to address different populations with problematic drug use, and considering substance abuse has been declared as a chronic relapsing disease, model protocols are being developed for country-specific adaptation and implementation. Minimum standards of care are to be updated and adapted according to the recent developments in the substance abuse treatment area. This will provide countries with minimum standards for accreditation of treatment institutions and certification of human resources.
- **Estimated expenditures:** $120,000
- **Beneficiaries:**
  - OAS member states
- **Links to Strategy and Plan of Action:**
  - **Area:** Demand Reduction
    - Objective 5 Actions A, B, C
    - Objective 6 Actions A, B, C, D
**Smokable Cocaine in the Southern Cone:**

- **Short Description:**
  This program aims to strengthen the institutional capacity of governmental and non-governmental drug prevention and treatment institutions in Southern Cone countries by providing culturally relevant, evidence based drug prevention, treatment and social reintegration protocols for comprehensive intervention and treatment of children and youth at risk or affected by drug dependence.
- **Estimated Expenditures:** $436,000
- **Beneficiaries:**
  - South American Countries - TBD
- **Links to Strategy and Plan of Action:**
  - **Area:** Demand Reduction
    - Objective 3, Actions A, B, C
    - Objective 5, Actions A, B
    - Objective 6, Actions A, B, C, D, E
    - Objective 9, Actions A, B, C
    - Objective 10, Actions A, B
    - Objective 11, Actions A, B, C

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**Training and Certification Program (PROCCER):**

- **Short Description:**
  The program's main objective is to strengthen member states' institutional and human capacities to optimize the quality of services in drug prevention programs and treatment facilities through evidence-based training, technical assistance and the application of technology; and by the establishment of a certification mechanism for drug prevention and treatment personnel by national authorities.
Training and Certification Program (PROCCER)

- Estimated expenditures: $3.9 million
- Beneficiaries:
  - OAS member states
    - Central America: Costa Rica, El Salvador, Guatemala, Honduras, Nicaragua, Panama
    - Mexico
    - Caribbean: Antigua and Barbuda, Barbados, Belize, Dominica, Dominican Republic, Grenada, Guyana, Haiti, Jamaica, St. Kitts and Nevis, St. Lucia, St. Vincent and the Grenadines, Suriname, The Bahamas, Trinidad and Tobago
  - Federation of Latin American Therapeutic Communities (FLACT) member states;
  - Brazilian Federation of Therapeutic Communities (FEBRACT)
  - GO and NGO prevention and treatment institutions and their human resources
  - Population suffering from addiction, their families, and their communities

Links to Strategy and Plan of Action:

- Area: Demand Reduction
  - Objective 5, Actions A, B
  - Objective 6, Actions A, B, C, D, E
  - Objective 9, Actions B
  - Objective 10, Actions A, B

University Partnerships in Latin America:

Short Description:
Since 1997, ES/CICAD has been working with more than 150 schools in 19 countries and has educated more than 50,000 students on drug related issues in the programmatic areas of demand reduction: promotion of a healthy and sustainable lifestyle, prevention of drug use and abuse, treatment, rehabilitation and social integration.

- The three main components of the project are education, outreach activities, and research: The project uses an "integrated model" approach that draws on all relevant academic disciplines within the university, such as medicine, nursing, public health, sociology, social work, psychology, social communication.

Estimated expenditures: $420,000
University Partnerships in Latin America:

Beneficiaries:
- Argentina, Bolivia, Brazil, Chile, Colombia, Costa Rica, Ecuador, El Salvador, Guatemala, Honduras, Mexico, Nicaragua, Panama, Paraguay, Peru, Puerto Rico, Dominican Republican, Uruguay, Venezuela

Links to Strategy and Plan of Action:
- Area: Demand Reduction
  - Objective 3, Actions A, B, C
  - Objective 9, Actions A, B, C
  - Objective 11, Actions A, B, C

University Partnership in the Caribbean:

Short Description:
Since 2011, ES/CICAD has been working with 13 universities in 8 countries of the Caribbean to educate faculty, undergraduate, and graduate students on drug related issues in the programmatic areas of demand reduction: promotion of a healthy and sustainable lifestyle, prevention of drug use and abuse, treatment, rehabilitation and social integration. The three main components of the project are education, outreach activities, and research. The project uses an “integrated model” approach that draws on all relevant academic disciplines within the university, such as medicine, nursing, public health, sociology, social work, psychology, social communication.
University Partnership in the Caribbean:

Beneficiaries:
- Barbados, Bahamas, Belize, Jamaica, Grenada, Guyana, Suriname, and Trinidad & Tobago

Estimated expenditures: $520,000

Links to Strategy and Plan of Action:
- Area: Demand Reduction
  - Objective 3, Actions A, B, C
  - Objective 9, Actions A, B, C
  - Objective 10, Actions A, B
  - Objective 11, Actions A, B, C

International Research Capacity Building for Health Related Professionals

Short Description:
This program is an initiative of the ES/CICAD, in partnership with the Centre for Addiction and Mental Health (CAMH)-Toronto, Canada (2006). This program has trained a total of 71 health related professionals from 20 countries in Latin America and the Caribbean from the following academic areas: medicine, public health, nursing, psychology, sociology, social work, education, law, statistics.

Estimated Expenditures: $247,000
International Research Capacity Building for Health Related Professionals

Beneficiaries:
- Argentina, Bahamas, Barbados, Brazil, Chile, Colombia, Costa Rica, Ecuador, El Salvador, Guyana, Guatemala, Jamaica, Mexico, Nicaragua, Panama, Paraguay, Peru, Suriname, Trinidad & Tobago, and Uruguay.

Links to Strategy and Plan of Action:
- Area: Demand Reduction
  - Objective 3, Actions A
  - Objective 9, Actions A, B, C
  - Objective 10, Actions A, B
  - Objective 11, Actions A, B, C

Supply Reduction
- Projects support 3 of 5 objectives under Supply Reduction programmatic area
- Estimated expenses for 2012: $180,000.
- Activities carried out by Institutional Strengthening and the Inter-American Observatory on Drugs.
- Note: All projects carried out by Supply Reduction Section address objectives of the Action Plan falling under Control Measures.
SMART Program

Short Description:
The Global SMART (Synthetics Monitoring: Analyses, Reporting and Trends) Programme improves the capacity of Member States to generate, manage, analyze, report and use information on illicit synthetics drugs.

Expenditures: All costs borne by UNODC

Beneficiaries:
- Member states in the Caribbean
- Member states in Latin America

Links to Strategy and Plan of Action:
- Area: Supply Reduction
  - Objective 4, Actions a, c, e

Support of the agricultural value chains of cacao and coffee in the San Martin Region of Peru

Short Description:
- Conduct study and develop profile of San Martin producers in order to increase the Program’s understanding of the behavioral tendencies of San Martin’s producers and validate the technical approach of the Program interventions. This task will include: definition of scope of work for the study, interviews and surveys.
- Conduct training and workshops for producer organizations on organizational management, governance, record-keeping and basic accounting in order to improve the performance and service delivery of San Martin’s producer organizations.
- Provide a technological package to promote practices that aim to improve availability for alternative food crops and sustainable resource management. Recipient producers will be expected to share the cost of these packages.

Estimated Expenditures: $164,000

Beneficiaries:
- Cocoa and coffee producers in the San Martin Region of Peru.

Links to Strategy and Plan of Action:
- Area: Supply Reduction
  - Objective 3, Actions a, i
  - Objective 5, Action e
Alternative Development Knowledge Network (ADKN)

Short Description:
The Alternative Development Knowledge Network (ADKN) provides knowledge-sharing and communication tools for people working in rural development. ADKN helps people working in this area to become more knowledgeable by giving them access to the shared knowledge and experience of their peers. ADKN’s activities are aimed at creating a shared knowledge-base about rural development, especially in remote, drug-crop producing and highland regions.

Beneficiaries:
- Practitioners working in rural development

Estimated expenditures: $16,000

Links to Strategy and Plan of Action:
- Area: Supply Reduction
  - Objective 3, actions: a, c, d, e, f, g, h, l
  - Objective 4, actions: a, b, c
  - Objective 5, actions: a, b, d, e

Control Measures

- Activities under this program address 8 of 12 objectives.
- Estimated expenditures for 2012: $2.0 million.
- Activities draw from Supply Reduction, Anti-Money Laundering and the Institutional Strengthening sections.
**Counterdrug Intelligence Program:**

**Short Description:**
- Program to increase the capacity, knowledge and competence of Officers from participating member states in specialized techniques related to the development and analysis of counterdrug intelligence enhancing their ability to respond to threats and challenges related to narcotrafficking and drug production.
- Regional and national seminars for member states in Latin America continue under the umbrella of the Counterdrug Intelligence School of the America (ERCAIAD) with the headquarters now located in Bogota, Colombia.
- Discussions underway with the Government of Trinidad and Tobago to establish a similar initiative in that country for English-speaking Caribbean member states

**Estimated expenditures:** $440,000

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**Counterdrug Intelligence Program:**

**Beneficiaries:**
- Member states in Latin America
- Member states in the Caribbean (once the new program is implemented)

**Links to Strategy and Plan of Action:**
- **Area:** Control measures:
  - Objective 6, Actions b, c, d, e.
  - Objective 9, Actions a, c, d, e, f.
**Chemical control:**

**Short Description:**
- Program for officers (police, customs, regulatory, administrative control, chemists, judges, prosecutors and others) from agencies dealing with the control of chemicals to enhance their knowledge and skills in the administrative processes and specialized operational techniques to safely and effectively monitor, investigate, detect and control chemicals that can be used to produce illicit drugs.

**Estimated expenditures:** $230,000

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**Chemical control:**

**Beneficiaries:**
- Antigua and Barbuda, Barbados, Belize, Brazil, Dominica, Dominican Republic, Grenada, Guyana, Jamaica, St. Kitts and Nevis, St. Vincent and the Grenadines, Trinidad and Tobago, Uruguay

**Links to Strategy and Plan of Action:**
- **Area:** Control measures:
  - Objective 1, Actions a, b
  - Objective 2, Actions a, c, d, e, f, g, h, i
  - Objective 3, Actions a, c
  - Objective 6, Actions b, c, d, e, f
  - Objective 7, Actions b, c, d
  - Objective 8, Actions b, c
  - Objective 9, Actions d, e, f, g
Narcotrafficking border controls

**Short Description:**
- Program for police, customs and other officers working at land borders, airports and ports to increase their knowledge, skills and capacity to monitor, investigate, target, detect and interdict the movement of illicit drugs and related contraband through these international points of entry.

**Estimated expenditures:** $155,000

**Beneficiaries:**
- Antigua and Barbuda, Argentina, Barbados, Bolivia, Brazil, Colombia, Costa Rica, Dominican Republic, Chile, Mexico, Paraguay, Peru, St. Kitts and Nevis, Trinidad and Tobago, Uruguay (potential for change or others to be added)

**Links to Strategy and Plan of Action:**
- **Area:** Control measures:
  - Objective 6, Actions b, c, d, e, f
  - Objective 7, Actions b, c, d
  - Objective 8, Actions b, c
  - Objective 9, Actions d, e, f, g

Control of Synthetic Drugs:

**Short Description:**
- Program to increase the awareness of drug control enforcement and regulatory/administrative officers as well as chemists, prosecutors, judges and others concerned with the control of synthetic drugs regarding this constantly evolving problem and enhance their skills, knowledge and capacity to safely monitor, detect and interdict the production and trafficking of synthetic drugs and respond to new drugs, production techniques and trafficking methods

**Estimated expenditures:** $155,000

**Beneficiaries:**
- Barbados, Grenada and St. Vincent and the Grenadines, Mexico, Costa Rica, El Salvador, Guatemala, Honduras, Nicaragua, Panama, St. Kitts and Nevis (potential for change or others to be added)

**Links to Strategy and Plan of Action:**
- **Area:** Control measures:
  - Objective 1, Action e
**Control of Pharmaceutical Products:**

**Short Description:**
Program to increase the capacity of officers (police, customs, regulatory, administrative control, chemists, judges, prosecutors and others) concerning the control of pharmaceutical products subject to diversion, trafficking and misuse and enhance the skills and knowledge they require to minimize the diversion of these drugs while ensuring their availability for legitimate medical or scientific purposes and responding to new techniques of trafficking such as sales through the internet.

**Estimated expenditures:** $310,000

**Beneficiaries:**
- Barbados, Grenada and St. Vincent and the Grenadines, Mexico, Costa Rica, El Salvador, Guatemala, Honduras, Nicaragua, Panama, St. Kitts and Nevis (potential for change or others to be added)

**Links to Strategy and Plan of Action:**
- **Area:** Control measures:
  - Objective 6, Actions b, c, d, e, f
  - Objective 9, Actions d, e, f, g

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**Control of Narcotrafficking:**

**Short Description:**
Program to enhance the capacity, skills and knowledge of counterdrug enforcement officers (police, customs, navy, coast guard etc) increasing their knowledge of the special investigative techniques, skills and approaches necessary to effectively monitor, investigate and interdict cases of illicit drug production and trafficking.

**Estimated expenditures:** $320,000

**Beneficiaries:**
- Chile, Colombia (potential for change or others to be added)

**Links to Strategy and Plan of Action:**
- **Area:** Control measures:
  - Objective 6, Actions b, c, d, e, f
  - Objective 9, Actions d, e, f, g
**STRENGTHENING OF NATIONAL SYSTEMS FOR INVESTIGATING ASSETS AND ADMINISTRATION OF SEIZED AND FORFEITED GOODS IN LATIN AMERICA (BIDAL)**

**Short Description:**
Strengthen the capacity of the member states in the investigation of assets, seizures, forfeitures, administration, and disposition of assets from narcotrafficking and money laundering crimes. One of the principal components of the BIDAL Project is to work on-site, in-country directly with the country. Together CICAD and the member state identify the strengths and weaknesses in the seizure process, from the beginning with the investigation of assets to identification and seizure of assets. This investigation is then used to identify the problems in the receipt, custodianship and administration, and the delivery of seized goods to their final destination in accordance with the laws of that country.

**Estimated expenditures:** $200,000

**Beneficiaries:** Argentina, Chile, El Salvador, Dominican Republic, and Uruguay

**Links to Strategy and Plan of Action:**
- **Area:** Control Measures
  - Objective 6, Action E
  - Objective 12, Actions A, B, C

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**Training program in maintenance, protection and disposition of seized and forfeited assets:**

**Short Description:**
The objective of this program is to assist with better maintenance, protection, and disposition of seized and forfeited assets. Experts from the United States (US Marshals), Colombia, Costa Rica, Mexico, Spain, and regional experts provide instruction to staff of the offices of asset management, police, and prosecutors from each country. The instruction is based in the international recommendations (such as the OAS Regulatory Model), guidelines and best practices for forfeited asset management (best practices of the G-8), the application of national laws on confiscation of goods, asset management planning, inventory valuation and performance measures, the appropriate use of asset forfeiture funds to improve the operations of law enforcement, and monitoring of internal control over asset forfeiture funds.

**Estimated expenditures:** $237,500

**Beneficiaries:**
- Argentina, Chile, Costa Rica, Guatemala, México, Panamá, Paraguay, República Dominicana y Uruguay.

**Links to Strategy and Plan of Action:**
- **Area:** Control Measures
  - Objective 6, Action E
  - Objective 12, Action A, B, C
MONEY LAUNDERING TRAINING PROGRAM FOR THE JUDICIARY

Short Description:
The objective of this program is to train judges and prosecutors on money laundering issues. Training addresses the following topics: (i) typology and nature of the money laundering offense; (ii) legal principles and international frameworks governing money laundering; (iii) national money laundering legislation; (iv) procedural and criminal aspects related to money laundering judgments; (v) international judicial cooperation; (vi) Financing of Terrorism. This program includes the following components:
- Mock trials
- Workshops for judges and prosecutors

Estimated expenditures: $195,000

Beneficiaries:
- Member states

Links to Strategy and Plan of Action:
- Area: Control Measures
  - Objective 6, Actions b, c, d
  - Objective 9, Action e.
- Area: INTERNATIONAL COOPERATION.
  - Objective 5, Actions a, d.

TRAINING PROGRAM FOR FINANCIAL INTELLIGENCE UNITS

Short Description:
This program seeks to establish and/or strengthen Financial Intelligence Units, providing them with the legal, administrative and technological tools and human resources necessary to control money laundering, and improving FIUs' analytical capacities through training in the use of intelligence information analysis tools, as well as the implementation of programs to collect, store, analyze and transmit information.

This program includes the following components: Workshops on Analysis, Linkages and Relationships, Specialized Courses on Forensic Accounting and Analysis of Financial Intelligence Information, and Workshops on facilitating dialogue between the public and private sectors on AML/CFT

Estimated expenditures: $52,000

Beneficiaries:
- Member states

Links to Strategy and Plan of Action:
- Area: Control Measures
  - Objective 11, Actions a, b, c, d
**MONEY LAUNDERING TRAINING PROGRAM FOR LAW ENFORCEMENT**

Short Description:
- The purpose of this program is to provide training on strategic techniques to facilitate financial investigations that identify and reduce the proceeds of serious crimes, and to improve prosecutions of money laundering and related offenses as well as the seizure and management of assets and other evidence connected to these criminal activities. Through the implementation of this project, law enforcement agencies improve their operations and develop an effective response to those criminal activities.

This program includes the following components: Mock Investigations; Workshops on Special Investigative Techniques; Methodological Investigation Plans; and Methodological Program to Strengthen the Management Chain.

Estimated expenditures: $214,000

Beneficiaries:
- Member states

Links to Strategy and Plan of Action:
- **Area**: CONTROL MEASURES. Objective 9, Actions a, b, c, e, f; Objective 11, Actions a, b, c, d.
- **Area**: INTERNATIONAL COOPERATION. Objective 5, Actions a, d, e.

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**SPECIALIZED TECHNICAL ASSISTANCE AND TRAINING PROGRAM COMBATING THE FINANCING OF TERRORISM.**

Short Description:
- This program aims to strengthen the development and implementation of standards related to the financing of terrorism, and ensure consistency with international standards of the beneficiary countries.

In 2011 three regional workshops were held on the financing of terrorism with the joint efforts of CICAD, CICTE/OAS, and the ONUDD. Additionally, they formed part of a legislative assistance mission to Dominica, organized a training workshop on the fight against the financing of terrorism and provided technical regulatory assistance to the Government of Dominica.

Estimated expenditures: $50,000

Beneficiaries: Countries of Central America, the Andean region, and the Southern Cone.

Links to Strategy and Plan of Action:
- **Area**: Control Measures
  - Objective 11, Actions A, B, C, D
International Cooperation

- Activities under this program deal with 5 of 7 objectives.
- Estimated 2012 expenditures: $1.1 million
- Activities carried out by the MEM unit and Institutional Strengthening

The MEM Process – Links to Strategy and Plan of Action

**Area:** Institutional Strengthening:
- Objective 1, Action a, b

**Area:** International Cooperation:
- Objective 1, Action b
- Objective 5, Action b
- Objective 4, Action a
- Objective 7, Action a
The MEM Process - Background

**OBJECTIVE 5:** Strengthen the institutional capacity of member states to prevent and effectively address drug trafficking, recognizing the details of the challenges, harms, and negative impacts faced by the producing, transit and consumer countries, through the promotion and strengthening of joint or coordinated operations and exchange of information and best practices.

**OBJECTIVE 7:** Strengthen the CICAD’s institutional capacity to promote international cooperation aimed at implementing the recommendations emanating from the Multilateral Evaluation Mechanism (MEM) process, as well as the objectives set out in the Hemispheric Drug Strategy and this Action Plan.

The MEM Process – 2012 Activities

**Fifth Round**

- April 2012: Last Governmental Expert Group (GEG) meeting for the Fifth Evaluation round held, concluding the evaluation of the implementation of recommendations, assigned in January 2011.
- June 2012: Publication of Fifth Round Implementation of Recommendations Reports (33)
The MEM Process – 2012 Activities

**Sixth Round**

- January – June 2012: Online forum being conducted to review the MEM process, coordinated through the Inter-Governmental Working Group (IWG), chaired by Costa Rica.
- June 2012 Pre IWG meeting in Costa Rica
- October 2012: IWG meeting in Washington DC
- November 2012: Presentation of 6th round plans to CICAD 52.

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**Legislation on Drugs in the Americas (LEDA)**

**Short Description**

- Some national legal frameworks on drugs and subsequent regulations have been found to be obsolete or out of date in their application and desired effect of reducing the production, trafficking and consumption of drugs. As part of its institutional development mandate, CICAD has examined the evolutionary process of drug-related legal regimes through a multidisciplinary and integral approach with the aim to strengthen and work toward the harmonization of drug laws in accordance with international instruments and CICAD’s Hemispheric Drug Strategy and Action Plan.

According to the Plan of Action of the Hemispheric Drug Strategy (2010), the Executive Secretariat is mandated to publish and maintain member states’ legal norms relating to drugs. The LEDA Program has complied with this mandate and now maintains the only publicly known compendium of drug laws for the hemisphere, including a collection of most relevant and up to date drug laws and regulations for its 34 members.

**Estimated Expenditures:** $230,000
**Legislation on Drugs in the Americas (LEDA)**

**Beneficiaries:**
- All Member states and civil society

**Links to Strategy and Plan of Action:**
- **Area:** International Cooperation
  - Objective 4, a, b
  - Objective 6, Actions b.

**Summary:**
- The Executive Secretariat performs a variety of basic support services for CICAD Commissioners, Expert Groups, national observatories, and national drug councils.
- In addition, activities have been designed and implemented to support the five programmatic areas of the 2011-2015 Action Plan.
- Estimated cash contributions for 2012 total $10.5 million: $1.8 million from the OAS Regular Fund and $8.7 million from external funds.
- We expect total expenditures of $12.5 million, depending on availability of funds.
- In-kind and counterpart contributions are essential to the implementation of CICAD programs. The Executive Secretariat expects to receive in-kind and counterpart contributions similar to those received in 2011.
- Additional resources would enable the Executive Secretariat to cover in a more comprehensive fashion the range of activities contemplated in the Action Plan.