Cash Contributions 2002-2007

A gradual reduction is anticipated in CICAD’s Regular Fund budget and in contributions from external sources, starting in 2005.

- * 2004 was exceptional year because income from CICAD’s major donor represented contributions for two fiscal years (2003/2004)
- ** Estimated contributions
Budget Situation 2004

- OAS Regular Fund and external contributions:
  - $2.08 million dollars from the OAS Regular Fund (15.05%)
  - $11.74 million received from external donors (84.95%)

OAS Regular Fund Distribution 2004

The OAS Regular fund supported:
- 1/3 CICAD personnel costs.
- 46% of operational costs (not including office space).
- 45% of CICAD Regular Sessions (since 2003, partial funding of one meeting due to the budget cut by the OAS General Assembly).
- 43% of operational costs of the Multilateral Evaluation Mechanism.
- 0% for the execution of other programs.

In 2004, CICAD received only 93% of the budget approved by the General Assembly.

The approved 2005 budget reduced by 10.70% in comparison to 2004.
CICAD’s staff has been maintained at a relatively stable number over the past few years: approx. 40 people.
**Projected Cash Flow 2002-2008**

<table>
<thead>
<tr>
<th>Year</th>
<th>2002</th>
<th>2003</th>
<th>2004</th>
<th>2005**</th>
<th>2006**</th>
<th>2007**</th>
<th>2008**</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions</td>
<td>$7,461</td>
<td>$10,196</td>
<td>$13,439</td>
<td>$8,470</td>
<td>$6,087</td>
<td>$4,957</td>
<td>$5,018</td>
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<tr>
<td>United States</td>
<td>$3,000</td>
<td>$6,311</td>
<td>$9,895</td>
<td>$4,529</td>
<td>$3,000</td>
<td>$2,000</td>
<td>$2,000</td>
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<tr>
<td>Canada</td>
<td>$441</td>
<td>$912</td>
<td>$407</td>
<td>$1,573</td>
<td>$900</td>
<td>$600</td>
<td>$300</td>
</tr>
<tr>
<td>Spain</td>
<td>$404</td>
<td>$223</td>
<td>$345</td>
<td>$260</td>
<td>$260</td>
<td>$260</td>
<td>$300</td>
</tr>
<tr>
<td>Other</td>
<td>$1,287</td>
<td>$632</td>
<td>$709</td>
<td>$116</td>
<td>$100</td>
<td>$100</td>
<td>$150</td>
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<tr>
<td>Expenditures</td>
<td>$8,268</td>
<td>$8,827</td>
<td>$8,031</td>
<td>$9,813</td>
<td>$9,922</td>
<td>$9,974</td>
<td>$10,046</td>
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<tr>
<td>Net Change</td>
<td>$827</td>
<td>$1,368</td>
<td>$5,409</td>
<td>$(1,527)</td>
<td>$(3,835)</td>
<td>$(5,016)</td>
<td>$(5,028)</td>
</tr>
<tr>
<td>Start of year Cash Balance</td>
<td>$7,081</td>
<td>$6,273</td>
<td>$7,642</td>
<td>$13,050</td>
<td>$11,723</td>
<td>$7,888</td>
<td>$2,872</td>
</tr>
<tr>
<td>Estimated end of year Cash Balance</td>
<td>$6,273</td>
<td>$7,642</td>
<td>$13,050</td>
<td>$11,723</td>
<td>$7,888</td>
<td>$2,872</td>
<td>$(2,156)</td>
</tr>
</tbody>
</table>

Personnel Costs as % of Contributions:
- 2002: 35.62%
- 2003: 39.55%
- 2004: 21.24%
- 2005: 39.97%
- 2006: 58.50%
- 2007: 73.27%
- 2008: 74.58%

* The Canadian Fiscal Year goes from April 1 to March 31.
** The expenditure projection for the year 2006, 2007 y 2008 are based on the Annual Plan 2005, which is the time to execute projects plus the annual growth of 2% in personnel costs.
## Contributors 2004

### CASH CONTRIBUTORS

**OAS Regular Fund** = $2,089,629

- Member States:
  - Brazil
  - Canada
  - Chile
  - Mexico
  - United States

  **Total Member States = $10,484,467**

- Other contributors:
  - Inter-American Development Bank
  - Spain
  - France
  - Japan
  - OAS - Fellowships
  - OAS - CICTE
  - PAHO
  - United Kingdom

  **Total other contributors = $865,356**

### IN-KIND CONTRIBUTORS

- Member States:
  - Brazil
  - Canada
  - Dominican Republic
  - Honduras
  - Peru

  **Total Member States = $124,000**

- Other Contributors:
  - Spain
  - France

  **Total other contributors = $325,390**

## ACTIONS

- Prioritize better our programs and projects.
- Maximize the impact of our projects.
- Optimize our economic and human resources.
- Reduce expenditures (travel, meetings, communications, etc).
- Cut staff and programs
**Actions**

**Fundraising**

- Increase and diversify external funding sources.
- Establish partnerships and synergies with international organizations and non-governmental organizations in order to expand the coverage of the programs and projects.

**ACTIONS**

- Every OAS/CICAD member state should become a full partner in our programs by:
  - Increasing **cash and in-kind contributions to in-country CICAD programs**.
  - Increasing contributions to regional programs, and/or programs in other countries.
Thank You